Presentation to Straumur Financial Creditors

16/17 April 2009

Prepared by: Straumur Management Team



Disclaimer

The information contained herein has been prepared by Straumur-Burdaras Investment Bank hf. The data contained herein is provided to you for information purposes.

The opinions and projections presented herein are based on general information gathered at the time of writing. Opinions and projections are subject to change without notice. Straumur-Burdaras Investment Bank hf. relies on information obtained from sources believed to be reliable but does not guarantee its accuracy or completeness.

Neither Straumur-Burdaras Investment Bank hf. nor any officer or employee thereof accepts any liability whatsoever for any direct or consequential loss arising from any use of this publication or its contents.

Copyright of this presentation is owned by Straumur-Burdaras Investment Bank hf. No part of this presentation may be reproduced in any manner without the permission of Straumur-Burdaras Investment Bank hf.

Contents

- 1 Purpose of Meeting
- Background to the FME Intervention and Appointment of Resolution Committee
- 3 Background to the Moratorium Process
- 4 Moratorium Process
- 5 Management and Governance Structure
- 6 Key Events Subsequent to Appointment of Resolution Committee and Moratorium Assistant
- 7 Deposits
- 8 Development of Business Plan
- 9 Balance Sheet
- 10 Outcome for Creditors
- 11 Short Term Funding Needs
- Moratorium Exit Options
- 13 Composition Agreement
- 14 Next Steps
- 15 Questions and Answers
- Appendix Straumur Pre-Crisis Profile

1. Purpose of Meeting

- The meeting has been called by Management in order to provide an update to all the Straumur-Burdaras Investment Bank hf.'s ("Straumur" or the "Bank") Financial Creditors in relation to:
 - The recent events at Straumur and the current situation
 - The progress made to date to develop a business model focused on managing and realising assets over a three to five year period in order to maximise recoveries for creditors
 - The expected timetable of key events and the next steps
- The meeting has not been called by the Moratorium Assistant and is not a formal meeting which forms part of the Statutory Moratorium process
- However, both the Moratorium Assistant and Resolution Committee are supportive of the Bank holding the meeting in order to update creditors on current status and next steps

2. Background to the FME Intervention and Appointment of Resolution Committee

- Liquidity position of banks globally tightened significantly as interbank markets ground to a standstill after Lehman's collapse
- In Iceland, the FME assumed control of Glitnir, Kaupthing and Landsbanki
- The global and Icelandic situations created some significant liquidity challenges for Straumur:
 - Outflow of deposits
 - Increased margin calls
 - Loss (due to credit downgrades) of standby financing
 - Pressure from counterparties and banks
- Straumur survived these challenges until March because of its:
 - Continuing commitment to a de-risking strategy commenced in 2007
 - Relative lack of leverage, the transparency of its balance sheet and the strength of its capital position
 - Proactive management of the situation, clear priorities and an emphasis on communicating openly with all its stakeholders
- In December 2008, Straumur repaid 33% of its maturing €200m syndication and extended the term of the balance of this loan. At the same time, standby financing was secured from the Central Bank. Straumur's plan to repay these financings depended heavily on an asset disposal programme
- During the first two months of 2009:
 - Market conditions did not improve and asset sales were delayed
 - The maturity profile of deposits shortened
 - The Bank came under further pressure in terms of margin calls and collateral demands



2. Background to the FME Intervention and Appointment of Resolution Committee (cont'd)

- On 9 March 2009, following extensive discussions with the Central Bank, the Ministry of Finance and the FME regarding potential funding solutions, the FME took the decision to assume control of Straumur and appoint a Resolution Committee under the Emergency Act No 125/2008
- William Fall resigned as CEO on 9 March
- The Resolution Committee:
 - Assumes control of all matters concerning the Bank
 - Abides by FME decisions and operates in consultation with the FME
 - Acts as an non-executive Board, as is the norm in Icelandic corporates
 - Exercises its authority through the CEO and the executive management team
- The stated objective of the Resolution Committee, which reports to and acts under the instructions of the FME, is principally to maximise the value of Straumur's assets for the benefit of all of Straumur's creditors
- The members of the Resolution Committee have been selected by the FME and are experienced accountants and solicitors. The Bank's Resolution Committee consists of the following five members:
 - Reynir Vignir, chairman, certified public accountant
 - Kristinn Freyr Kristinsson, certified public accountant
 - Arna Guðrún Tryggvadóttir, certified public accountant
 - Elín Árnadóttir, solicitor
 - Ragnar Þórður Jónasson, solicitor

3. Background to the Moratorium Process

- On 9 March 2009, the Bank closed for business with consequent events of defaults, accelerations, freezing of accounts etc...
- On the same day management proposed to the FME that Straumur enter into a Moratorium. In order to enter a Moratorium, the FME required that there was a clear plan in place to protect the position of Icelandic depositors
- The key elements of Management's plan to achieve this were as follows:
 - Deposits to be transferred to a government owned entity
 - Bond to be issued to that entity secured on Straumur's assets, as opposed to a transfer of assets out of the Bank and hence avoiding the need for a complex valuation exercise
 - The executive management team, who knows the assets well, continues to manage the portfolio
- This plan was accepted by the FME on 17 March, which then allowed Straumur to enter into the Moratorium



4. Moratorium Process

- Following the presentation of a petition by the Resolution Committee to the District Court of Reykjavik, Straumur entered into a Moratorium (suspension of payments) process on 19 March 2009
- The Moratorium, which is pursuant to the Bankruptcy Act No 21/1991, provides Straumur with appropriate protection from creditor actions:
 - Creditors are prevented from taking legal action to recover amounts due to them
 - Straumur cannot be declared bankrupt or have its assets subject to attachment
- The Moratorium provides a "standstill" period during which Straumur can pursue a restructuring of its financial position
- Unless Straumur successfully petitions the Court for an extension, the Moratorium will end on 11 June 2009
- Hörður Felix Harðarson, Attorney to the Supreme Court of Iceland, was appointed Moratorium Assistant by the Court
- During the Moratorium period, Straumur is not allowed to make payments or assume financial obligations unless the conditions set out below are fulfilled and the Moratorium Assistant gives his prior approval
- Any disposition of assets is only allowed if it is deemed necessary for the day to day continuation of Straumur's business or prevention of loss (preservation of value in assets). Costs associated with attempting a restructuring can be incurred and paid
- The Moratorium Assistant has put in place a workable framework that provides the Straumur management team with the necessary authorisations to operate on a day to day basis
- The Moratorium Assistant must call a meeting of Straumur's creditors to be held not later than three days before
 the end of the Moratorium
- The Moratorium process is recognized throughout the EEA. Management is in the process of obtaining recognition of the Moratorium process in the US and Canada and is also assessing whether it is appropriate to obtain recognition in other jurisdictions

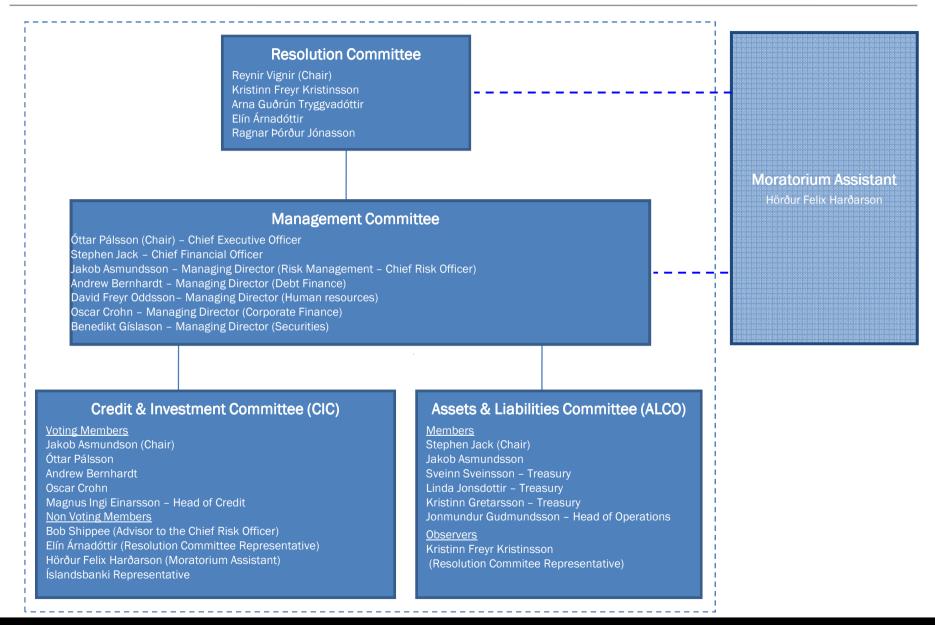


5. Management and Governance Structure

- Óttar Pálsson was appointed CEO on 18 March 2009
- After the resignation of William Fall, the rest of the Straumur management team remained in place and are
 working with the Resolution Committee in order to ensure that all creditors of the Bank are treated appropriately
- As set out above, any financial transactions need to be agreed by the court-appointed Moratorium Assistant
- The Resolution Committee, which is the representative of the FME, has in effect taken over the powers and duties of the Board and has overall responsibility for the affairs of Straumur:
 - Has established a management structure and framework of delegated authorities
 - Monitors and receives reports from management (including regular reporting from the CEO)
- Management Committee:
 - Responsible for running the day to day operations of the Bank and developing a business plan for the future (discussed further below)
 - Meets formally two times per week and informally as required
 - Chaired by the CEO
- The CEO co-ordinates reporting to the Resolution Committee and is also the principal spokesman for Straumur
- The Credit and Investment Committee ("CIC"), which is responsible for reviewing and approving loans and investments, continues to meet regularly in order to address developments with particular assets
- The Assets and Liability Committee ("ALCO"), which monitors the Bank's cash position and future cash flows, meets formally three times a week to identify cash flow issues and prioritise payments
- Representatives of the Resolution Committee attend CIC and ALCO



5. Management and Governance Structure (cont'd)





6. Key Events Subsequent to Appointment of Resolution Committee and Moratorium Assistant

- Subsequent to the appointment of the Resolution Committee and the Moratorium Assistant only priority payments have been made, including critical operational costs related to staff, systems and premises
- On 9 March 2009, the UK FSA served a Notice on the London branch preventing its assets being sold, reduced or repatriated without its permission
- During the second half of March management commenced the downsizing of operations in order to reduce costs and limit liabilities:
 - Reducing headcount from 266 to 118 staff as at 31 March
 - Starting the process to close the Stockholm and Prague branches
 - Terminating contracts and closing out positions
- Consistent with the reduced scale of the operations, the Management Committee was reduced from 11 to
 7 people
- In order to preserve value, assets have been supported by the provision of new finance on a selected basis
- The 50% investment in Wood was sold as the value of that platform was threatened by its Icelandic association
- A formal sales process relating to eQ bank has been initiated in co-operation with the Central Bank (which holds a pledge over the asset)
- Financial and legal advisers have been appointed to advise on the financial restructuring process
 - Talbot Hughes McKillop LLP financial advisers
 - Lovells LLP and Jonsson & Hall legal advisers
- Informal meetings have been held with a number of creditors (including the funding banks, pension funds and the Icelandic Central Bank and state) focused on explaining developments at Straumur and the way forward

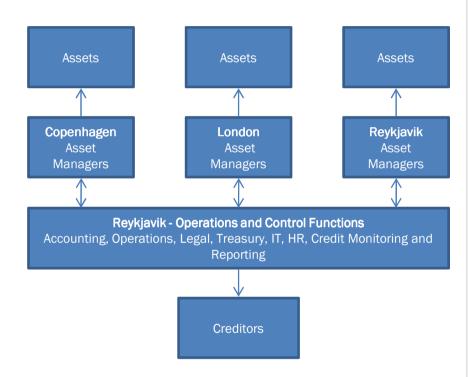
7. Deposits

- On 3 April 2009, Straumur concluded a transaction with Íslandsbanki, the key elements of which are as follows:
 - The transfer of €232m of Icelandic deposits, which qualified as priority claims, to Íslandsbanki
 - A loan for €35m from Íslandsbanki to enable Straumur to repay its Danish deposits. Danish deposits will be paid as and when they fall due
 - A bond of €267m issued by Straumur to Íslandsbanki as consideration for the transfer of the deposits and the loan
 - A pledge over Straumur's assets in favour of Íslandsbanki
 - A "conservative" repayment profile allowing proceeds from asset sales to be retained, subject to a "cash sweep" mechanism which starts at the end of Q1 2010
 - Íslandsbanki will have an observer at CIC meetings
- These arrangements do not include deposits totalling €165m which had originally been in the form of bonds and which had been changed to deposits in the six months prior to the FME intervention and the Moratorium. This decision was based on the legal advice obtained by the FME that the actions to convert these obligations to deposits would be terminable on a Bankruptcy or Composition
- Separately, Straumur repaid the €120k of deposits it had taken in the Czech Republic
- On 1 April 2009, the Danish Guarantee Scheme "arrested" assets of the Bank's Danish branch in order to be able to secure the repayment of depositors with that branch
- As a consequence of the actions taken to secure the Danish deposits, management is now in the process of agreeing the release of "arrested" assets with the Danish authorities
- Management is also in discussions with the UK FSA regarding the lifting of the Notice served on 9 March to
 prevent assets being sold, reduced or repatriated without its permission, given the actions which have
 subsequently been taken to protect deposits



8. Development of Business Plan

- Management are now working on a transformation project which will leave Straumur with a new and simple business model, which will focus on managing and realising assets over a three to five year period in order to maximise recoveries for creditors. The new operation will comprise:
 - Current Straumur Bank legal entity based in Iceland for fiscal and operational reasons
 - Three asset management teams based in Copenhagen, London and Reykjavik
 - A single centralised support unit based in Reykjavik (with some "satellite" functions in the other two locations) responsible for internal control, accounting, risk monitoring, operations, treasury / settlements, legal / compliance and reporting to creditors
 - A full complement of some 40 staff with full year running costs of around €7m a year (before third party legal and professional costs)
 - The final model will have a "partnership" culture and management structure



- The full transformation of the business into a "wind down" vehicle should be completed by 30 June. The most significant one off costs in delivering this project relate to redundant people and space
- Separately, the Straumur management team are evaluating the support for preserving elements of its broking and advisory capabilities, especially in Iceland

9. Balance Sheet

Balance Sheet

€m	28 February	31 Marcl
Cash and cash equivalents	170.3	130.
Asset for sale	83.0	54.
Loans and receivables	1,360.9	978.
Financial assets held for trading	156.3	106.
Financial assets designated at a fair value through P/L	254.8	129.
Financial assets available for sale	137.2	129.
Investment in associated companies	6.1	7.
Investment in subsidiaries	417.3	264
Property and equipment	17.0	17
Intangible assets	1.5	
Deferred tax assets	89.7	
Other assets	56.0	47
<u>Total assets</u>	2,750.0	1,865
Priority Claims	_	16
Senior Secured Claims	693.1	758
Senior Unsecured Claims	1,392.3	1,354
Subordinated claims	94.6	100
Total liabilities	2,180.0	2,230
Equity	570.0	(365.
Total liabilities and equity	2,750.0	1,865

Basis of Presentation

- 1. Consolidates Straumur-Burdaras bank and its banking subsidiaries
- 2. eQ, Stamford and Novator One treated as unconsolidated subsidiaries
- 3. 31 March liabilities adjusted for Íslandsbanki bond issued on 3 April
- 4. ISK: EUR exchanges rates 196.5 at 28 Feb (offshore rate), 163.6 at 31 Mar (onshore rate)

Breakdown of assets at 31 March 2009

Loans and receivables		pledged to
Pledged loans	628.0	ISB
Pledged loans	160.1	MoF
Pledged loans	40.0	CB
Unpledged loans*	150.2	
Total	978.5	

Financial assets available for s	pledged to	
Government backed bonds	126.7	СВ
Bank bonds	2.6	ISB
Total	129.3	

l			
ı	Investment in subsidiaries		pledged to
l	Stamford Partners	n/a	ISB
l	Novator One*	n/a	MoF
l	eQ Bank	n/a	СВ
l	Total	264.9	

Financial assets held for trading		pledged to
Government bonds	29.5	CB
Corporate bonds	40.8	CB
Unlisted share	4.7	HSH
Other shares	17.6	ISB
Net position of derivatives	13.7	ISB
Total	106.3	

Financial assets designated a value through P/L	pledged to	
Unlisted shares	113.0	ISB
Unlisted shares	15.5	
Listed shares	0.6	ISB
Total	129.1	

Assets for sale		pledged to
Unlisted shares	41.3	
Unlisted shares	12.8	ISB
Total	54.1	

Commentary

- The events of 9 March significantly weakened Straumur balance sheet:
 - losses as no access to offshore FX €100M
 - write off of deferred tax asset of €90m
 - write down of subsidiaries of €150m
 - write down of assets held for sale of €30m
- Further impairments have also been taken on loans and investments in recognition of asset specific events and continuing difficult market conditions.
- Profile of loan portfolio:
 - Geography: Denmark 30%; Canada 13%; UK 12%, Iceland 11%
 - Sector: Real Estate 26%; Transportation Infrastructure 18%

^{*} Replacement of currently pledged loans with Novator One under negotiation with MoF

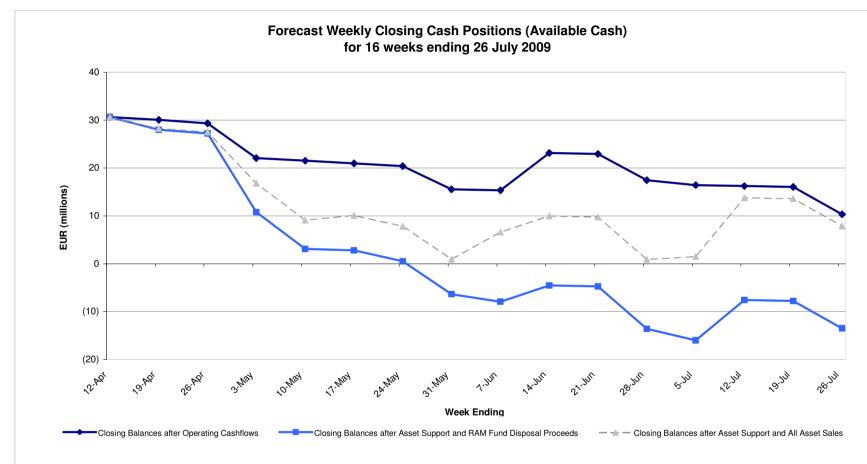


10. Outcome for Creditors

- We are in the process of finalising an analysis of the outcome for creditors under liquidation and managed workout scenarios
- The Liquidation scenario assumes:
 - No cash provided to support assets
 - Assets realised in a distressed sale process
- The managed work-out scenario assumes:
 - Cash available to allow ongoing asset support
 - Assets actively managed and realised over three to five years
- Although this analysis is not yet finalized, we expect that the managed work-out scenario will show a materially better outcome than a liquidation scenario, which we currently believe is unlikely to result in any recovery for unsecured creditors
- This analysis is currently being reviewed by KPMG and it is intended that the results of their work will be made available to financial creditors in due course
- We understand that KPMG agree in principle that a managed work-out process potentially provides significant upside versus a liquidation



11. Short Term Funding Needs



- Available cash after operating costs (but before asset support and asset sales) declines from approximately €31m to approximately €10m by 26 July
- In the absence of asset sales, the timing and quantum of which remains highly uncertain, the Bank will be unable to provide the asset support needed to protect and enhance recoveries for the benefit of the creditors
- Accordingly, management is discussing the provision of additional funding with certain creditors

12. Moratorium Exit Options

	Exit Options	Issues
Moratorium	Standstill ends and debtor continues to pay based on existing terms	Straumur cannot pay its debts as and when they fall due and this is not a feasible Moratorium exit option
Moratorium	Contractually compromise all or certain creditors and continue business after Moratorium	 This option does not bind creditors who do not agree - "hold out" issues Unknown claims and contingent creditors and guarantees would not be covered Unlikely to be feasible for Straumur, given high number of creditors
Moratorium	Bankruptcy	 A liquidator will not have the same knowledge of the assets as current management, is unlikely to be willing to support assets and may seek to sell assets in the short term Forced sales of assets, particularly in the current market would not
	Process under Bankruptcy Act	optimise recoveries for creditors
Moratorium	Composition Agreement	 Moratorium moves into a further process with similar creditor protection and Court supervision Company agrees to a composition of its unsecured creditors which is agreed by creditor vote at a meeting. Dissenting and non-voting
	Process under Bankruptcy Act	creditors are bound in by the requisite majority

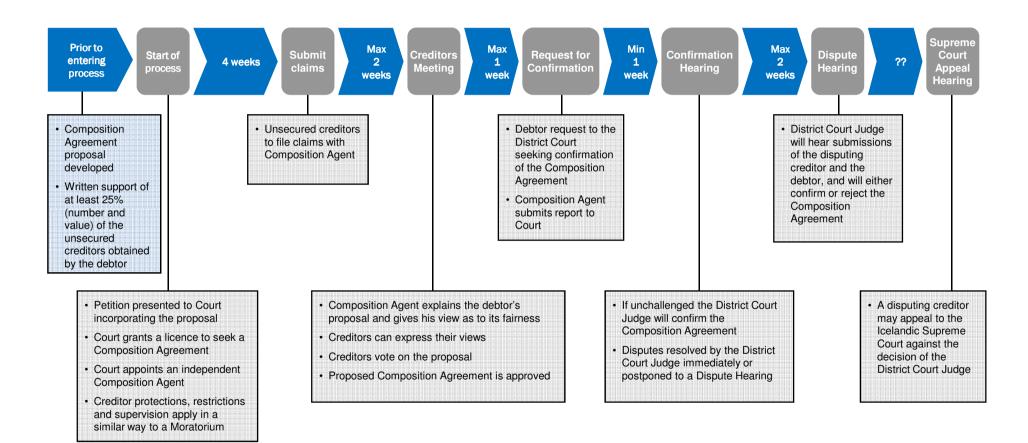
13. Composition Agreement

- The debtor makes a composition proposal that is approved by a specified majority of its unsecured creditors in number and value at a meeting which is confirmed by the Court and binds all unsecured creditors
- Claims falling within the Composition Agreement are referred to as "Composition Claims"
- Secured creditors, to the value of their security and priority claims, are not affected
- A Composition Agreement may provide for a proportional relinquishment of Composition Claims; deferred payment dates; changes of form of payment or a combination of these
- A Composition Agreement must provide for proportional relinquishment for all Composition Claims and creditors
 must all receive payment in the same form. These rules can be relaxed with the agreement of each of the
 affected creditors
- A Composition Agreement will be recognised throughout the EEA and is capable of being recognised in the United States under Chapter 15 of the United States Bankruptcy Code
- Claims up to a certain amount can be paid in full provided they are deemed insignificant with a view to the
 debtor's financial situation
- A Composition Agreement requires the support of at least 60% by value and also in number of the unsecured creditors who have submitted Composition Claims. If the proportion of Composition Claims to be relinquished is greater than 60%, then the proportion of creditors required to support the Composition Agreement increases to the same proportion as the claims to be relinquished (eg. a 70% "haircut" would require 70% of the creditors in number and by value to approve)
- It is anticipated that the business will return to more normal corporate governance arrangements following the completion of the Composition Agreement



13. Composition Agreement (cont'd)

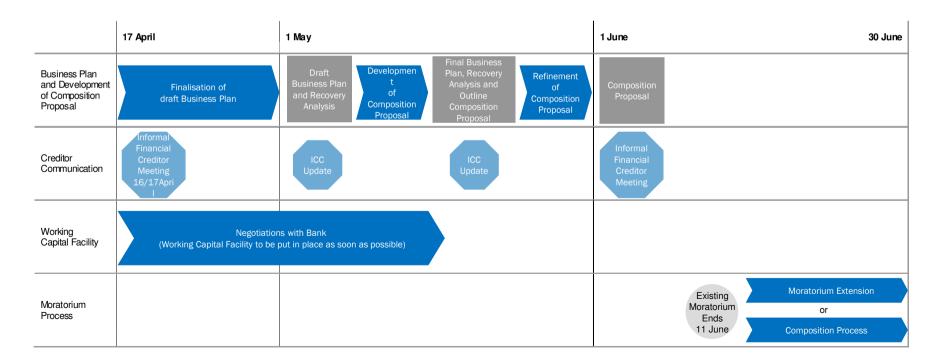
Process



14. Next Steps

Outline Target Timetable during Moratorium Process

- We believe it is the best interests of all stakeholders to agree a financial restructuring as soon as possible given the commercial and operational risks associated with the Moratorium process
- We are therefore seeking to drive the timetable to reach a solution as quickly as possible, as set out below
- This is an aggressive timetable which therefore may be subject to slippage, however, we will keep creditors regularly informed of progress through the establishment of an Informal Creditors Committee ("ICC")
- In the event of a slippage it will be necessary to apply for a Moratorium extension



14. Next Steps (cont'd)

Informal Creditors Committee

- The Informal Creditors Committee is a representative committee of the Bank's unsecured creditors
- The purpose of the ICC is to act as a body which can be consulted by management and the Resolution Committee on major strategic decisions and the development of a Composition Agreement
- The ICC does not have any formal powers or duties under Icelandic law and is purely consultative in nature
- The ICC will appoint and instruct advisers as appropriate. Any such advisers will advise the ICC and their advice (or summary of it) may be released to creditors subject to reliance and liability limitations placed on it by the advisers
- It is proposed that the ICC will comprise eight members, including four members drawn from the syndicate banks and four other creditor representatives

Q&A

Appendix: Straumur Pre-Crisis Profile

"Local Knowledge - Local Access"

Straumur offers investment banking services to corporates and local, regional and international investors

Its presence and knowledge of the markets in ten countries gives it a unique platform from which to service its clients



Straumur operates through five brands:

- Straumur (IS, DK, SE, UK and CZ)
- eQ (FI)
- Wood & Company (CZ, PL, RO and SI)
- Stamford Partners (UK and NL)
- Teathers (UK)



To create a pan regional investment bank with international distribution

Continue to grow advisory and broking client base leveraging the breadth of the platform

Continue to reposition the platform to reduce balance sheet and risk, with expectations of further asset erosion in 2009

Continue to build the four main business lines

- Investment Banking
- Securities
- Asset Management
- Merchant Banking

Continue to shape the bank to maximise shareholder value across our footprint

Our Client Focus

Capital-raising clients

Local corporates, particularly focusing on SMEs

Investment companies

Financial sponsors

Private equity houses

International entrepreneurs

Family offices and High Net Worth individuals

Local investors

Pension funds

Asset and money managers

Mutual funds

Financial intermediaries

Family offices and High Net Worth individuals

International investors with regional interest

International pension funds

Hedge funds/FoFs

Macro funds

International money managers

Private banks

Family offices and High Net Worth individuals





Investment Banking

M&A/Advisory

Equity Capital Raising

Debt Capital Raising Senior Junior Mezzanine

Leveraged & Structured debt advice & financing

Debt Syndication & Sales

Securities

Equity Sales, Research & Brokerage

Trading and structuring across equity, debt and other asset classes, both cash and derivatives, acting as agent and principal

Indigenous & international Sales

Asset Management

Management of third-party funds

Mutual funds

Fund of Funds

Structured Asset Placement

Wealth Management, including coverage of High Net Worth individuals

Merchant Banking

Use of Bank capital to invest direct in clients ´ securities

Potential private Equity activity, sourcing capital from third-party investors

Treasury

- Managing liquidity
- Managing the Bank's FX and IR risk
- Funding the Bank



Our Structure

Continue to evolve towards a diversified investment banking model

	Investment Banking	Securities	Asset Management	Merchant Banking	No of Employees*
Finland					190
UK					132
Iceland					113
Czech Republic					96
Denmark					28
Slovakia					13
Sweden					12
Romania					1
The Netherlands					4
Poland					4
* Numbers end of December 2008	 M&A/Advisory Equity Capital Raising Corporate restructuring Financial restructuring 	 Equity Sales, Research & Brokerage FX and fixed income brokerage Local and international distribution 	 Own funds Discretionary and non discretionary Production and distribution 	 Managed funds Selected capital commitment 	593

Strategic Repositioning





Affiliates and Subsidiaries



eQ

- Straumur acquired 100% of eQ Bank in May 2007
- 190 employees at 31 December 2008
- eQ is based in Finland with offices in Helsinki, Tampere and Turku
- 56,100 retail and institutional customers in Finland

Businesses include:

Asset Management

- €833 million of AuM at 31 December 2008
- 29 eQ-managed funds
- Very experienced and successful portfolio management team
- Offers also private banking services

Securities

- Leading domestic on-line securities broker
- 30% share of Finnish on-line transactions
- Research coverage of 100 Finnish and Nordic companies
- eQ research team ranked as the best provider of recommendations concerning Finnish companies

Advium Corporate Finance

- Established in 2000; acquired by eQ in 2004
- Market leader in major real estate transactions and a leading advisor in M&A
- 80 Transactions valued at €7.5bn since its establishment



Wood & Company

- Straumur acquired 50% of Wood & Company in June 2007
- Option to acquire remaining 50% of equity before 2011
- 113 employees at the end of December 2008
- Offices in Prague, Bratislava, Bucharest
- Wood is the single largest broker on the Prague Stock Exchange, with stock exchange membership in Bucharest, Budapest, Frankfurt, Ljubljana, Prague, Sofia, Vienna and Warsaw

Businesses include:

Securities

- Full range of products consisting of trading, execution services including direct market access and research coverage of 80 companies in Central Europe
- One of the largest player on Prague market and biggest foreign trader on the Warsaw Stock Exchange
- 6% market share in Central European equities

Corporate Finance

- Equity and Debt Capital Raising
- M&A advisory
- Privatisation advisory
- Merchant Banking

Asset Management

- Central European Fund launched 2006
- AuM in the CEE are €18 million



Stamford Partners

- Straumur acquired 50% of Stamford Partners in 2006
- Option to acquire remaining 50% of equity before 2011
- 14 partners and employees at the end of December 2008
- Offices in London & Amsterdam

Businesses include:

Corporate Finance

- Specialises in European Food & Beverages sector
- Domestic and cross-border advisory
- M&A, corporate development, capital raising, divestments
- Advised on transactions worth
 €700 million in 2007

Management Consultancy

- Pan-European capability
- Strategy development, market and competitor insights, acquisition support
- Serves corporate and private equity clients

Teathers

- Leading UK institutional and corporate stockbroker and financial adviser, with the heritage of predecessor firms Teather & Greenwood and Bridgewell
- Part of Straumur since 1 November 2008
- 73 employees based in London
- Over 70 corporate clients
- Strategically focused on the UK small and midcap marketplace
- Full service investment banking
- Group product offering: lead advisory corporate finance, corporate broking, equity research, equity sales and market making and investor relations
- Extensive distribution capabilities

An integrated service



